ROYAL BOTANICAL GARDENS

ANNUAL REPORT

2001

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MISSION STATEMENT

The mission of Royal Botanical Gardens is to be recognized in Canada and throughout the world for our unique contribution to the collection, research, conservation, exhibition and interpretation of the plant world and the development of public understanding and appreciation of the relationship between the plant world, humanity and the rest of nature.

Aux jardins botaniques royaux, nous avons pour mission la reconnaissance au Canada et à travers le monde de notre unique apport à la collection, la recherche, la conservation, l'exposition et l'interprétation de la flore, et le développement de la compréhension et de l'appréciation par le public des rapports entre le monde végétal, l'humanité et le reste de la nature.

Royal Botanical Gardens is funded by the people of Ontario through RBG members, RBG Auxiliary, many corporations, foundations, individuals, the Ontario Ministry of Citizenship, Culture and Recreation, the City of Hamilton and the Regional Municipality of Halton.

CHAIR'S REPORT

MARK A. RIZZO

As I present my second report as Chair of the Board of Directors for Royal Botanical Gardens, I am compelled to relate the deep sadness the staff, volunteers and board members felt as we watched the tragedies of September 11, 2001, unfold. It brings home the fact that regardless of how hard we at RBG work to make our own part of the world a better place, we are not immune to the larger realities of society.

Despite all that has happened over the past year, Royal Botanical Gardens remained a place where people from around the world came and enjoyed a little bit of serenity. We continued to show the world that whatever happens, nature moves forward and we are all better off when we learn to respect this planet. This, above all, is why the Gardens exists. Whether RBG staff and volunteers are staging large public festivals or quietly leading international environmental and botanical research, our mission is to promote the "development of public understanding and appreciation of the relationship between the plant world, humanity and the rest of nature."

That is why we were so excited to announce our capital expansion plans in May 2001. The Board of Directors gave unanimous approval to the project in December 2000, which started the process of formalizing our plans in the early part of 2001. The Board recognizes the absolute necessity of creating experiences that enhance our reputation as an important tourist attraction. Not only will successful completion of this project generate much-needed revenues to help RBG become more self-sufficient, it will allow us to direct more funds to areas that help us build on a legacy of a healthy natural world.

An application to the provincial SuperBuild fund was submitted in early 2001. Although we have yet to hear confirmation of our funding, we are still very optimistic about the outcome and expect that our strong business case will sway the decision-makers.

This expansion will produce benefits well beyond RBG's borders. An economic impact study commissioned for the Gardens showed that construction will generate 767 person years of employment and $11.3 million in taxes. Ongoing operation of RBG following expansion will create 236 new person years of continuous employment, resulting in $2.6 million in taxes, annually.

These are significant returns on investment to the Province of Ontario, as well as to the Region of Halton and the City of Hamilton, who provide us with annual grants that allow us to offer programs that can generate revenues for our continued operations. However, dwindling government assistance, along with increased expenses, have forced us to take these bold steps in order to become less reliant on our external funders.

On behalf of the Board, I would like to thank RBG's political representatives from all three levels of government, especially the Honourable Tim Hudak, Minister of Tourism, Culture and Recreation for Ontario, who recognizes the importance of a viable cultural tourism industry in the province.

I also want to note the strong support given to us on the local level by councils from the cities of Hamilton and Burlington, and the Region of Halton. They see the value RBG provides to the Greater Bay Area and have supported us in many of our activities, including our expansion project.

Other important initiatives in 2001 include a major, national project called Green Legacy, in which RBG staff have taken the lead in developing a one-of-a-kind traveling exhibit that explores the diversity and fragile nature of this country's native plant species. The Canadian Museum of Nature in Ottawa collaborated with RBG on the project and will house the exhibit beginning in May 2002, until it moves to the Montreal Botanic Garden. It will tour the country for three years.

In early 2001, the American Association of Botanical Gardens and Arboreta awarded Royal Botanical Gardens the honour of hosting its 2002 conference. The conference will attract hundreds of delegates from the international botanical community. Among the topics will be an exploration of the role public gardens play in our society. We look forward to showcasing our Gardens in mid-August, the height of our growing season.

Of course, none of this work can be achieved without the dedication of staff, volunteers and members at Royal Botanical Gardens. They are the heart and soul of this organization and I thank them for their ongoing support.

The last year has been both exciting and challenging for Royal Botanical Gardens. It is an honour for me to lead a Board of Directors that is so committed to the success of this exemplary institution and I am looking forward to an exhilarating future for this institution.

Alors que je présente ce second rapport en tant que président du Conseil d'administration des Jardins botaniques royaux, je me dois de faire état de la profonde tristesse du personnel, des bénévoles et des membres du conseil suite aux tragiques événements du 11 septembre 2001. Ceci tend à indiquer que malgré nos efforts aux JBR de faire de cette région du monde un endroit plus agréable, nous ne sommes pas à l'abri des réalités à plus large échelle de la société.

En dépit de l'actualité de cette dernière année, les Jardins botaniques royaux sont demeurés pour les gens du monde entier un lieu de visite où il fait bon goûter un peu de sérénité. Nous avons continué à montrer que quoi qu'il arrive, la nature suit son cours et nous nous portons beaucoup mieux lorsque nous apprenons à respecter notre planète. Voici la véritable raison d'être des Jardins. Que notre personnel et les bénévoles organisent de grands festivals publics ou mènent discrètement des recherches environnementales et botaniques, notre mission est de promouvoir le «développement de la compréhension et de l'appréciation des relations entre la flore, l'humanité et le reste de la nature.»

Voilà pourquoi nous étions enchantés d'annoncer nos plans d'agrandissement en mai 2001. Le Conseil d'administration a approuvé le projet à l'unanimité en décembre 2000, ce qui a débuté le processus de formalisation des plans début 2001. Le Conseil reconnaît la nécessité absolue de créer des expériences qui rehaussent notre réputation en tant que grande attraction touristique. Le succès de la réalisation de ce projet générera non seulement des recettes indispensables qui aideront les Jardins à mieux s'autosuffire, mais il nous permettra également de virer davantage de fonds vers

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des causes qui aideront à léguer à nos enfants et petits-enfants un monde plus naturel.

Début 2001, nous avons adressé une demande de subvention SuperCroissance à la province de l'Ontario. Bien que nous n'ayons reçu aucune confirmation à ce sujet, nous sommes très optimistes et nous nous attendons à ce que notre solide analyse de rentabilité influence les décideurs.

Cette expansion profitera bien au-delà des limites des Jardins. Une étude de l'incidence économique de ce projet a établi que les travaux généreraient 767 années-personnes de travail et 11,3 millions de $ en impôts. L'activité de base des JBR à la suite de l'expansion créera 236 nouvelles années-personnes de travail continu et générera 2,6 millions de $ d'impôts par an.

Il s'agit d'un formidable rendement du capital investi pour la province de l'Ontario, comme pour la région de Halton et la ville de Hamilton, qui, chaque année, nous offrent des subventions qui nous permettent de proposer des programmes générateurs de revenus pour nos activités de base. Cependant, avec la diminution de l'assistance gouvernementale et l'augmentation des coûts, nous avons été forcés de prendre ces mesures audacieuses afin de moins dépendre de nos bailleurs de fonds extérieurs.

Au nom du Conseil, j'aimerais remercier le représentants politiques des JBR des trois niveaux du gouvernement, en particulier l'Hon. Tim Hudak, ministre du Tourisme, de la Culture et des Loisirs de l'Ontario, qui reconnaît l'importance d'une industrie du tourisme culturel viable dans la province.

Je désire également saluer le soutien solide qui nous est apporté au niveau local par les conseils municipaux de Hamilton et de Burlington, et par la Région de Halton. Ces entités distinguent l'enjeu des JBR dans toute notre région et ont soutenu maintes de nos activités, y compris notre projet d'expansion.

Parmi nos autres initiatives de taille en 2001, je citerai notre grand projet national intitulé Vert tendre. Il s'agit d'une exposition itinérante unique qui explore la diversité et la vulnérabilité des plantes indigènes de ce pays. Le Musée canadien de la nature d'Ottawa a participé au projet et abrite l'exposition depuis mai 2002, jusqu'à ce que celle-ci se déplace jusqu'aux Jardins botaniques de Montréal. L'exposition fera le tour du pays pendant trois ans.

Début 2001, l'Association américaine des jardins botaniques et arboretums a honoré les Jardins botaniques royaux en y tenant son congrès 2002. Le congrès rassemble des centaines de représentants de la communauté botanique internationale. On y explorera entre autres le rôle que les jardins publics tiennent dans notre société. Nous nous faisons un plaisir de présenter nos Jardins à la mi-août, qui représente le pic de notre saison de végétation.

Bien évidemment, rien de tout ceci ne pourrait voir le jour sans le travail acharné de notre dévoué personnel, de nos volontaires et membres des Jardins botaniques royaux. Ils sont au cœur même de cette organisme et je les remercie de leur soutien et de leur fidélité.

L'année qui vient de s'écouler fut à la fois palpitante et parsemée de défis pour les Jardins. C'est pour moi un honneur que de présider le Conseil d'administration, tellement consacré au succès de cette institution exemplaire dont je me réjouis à l'avance de l'avenir brillant.

PRESIDENT AND CEO'S REPORT

SHARILYN J. INGRAM

The entire world was subjected to a sense of insecurity and personal vulnerability following the terrorist attacks in New York City and in Washington on September 11, 2001. It seems every sector of society experienced some level upheaval due to political and economic uncertainty caused by these acts. Tourism was one of the first industries to be negatively affected in the aftermath.

Although Royal Botanical Gardens did not feel the same impact as other major North American tourist attractions, we did lose revenues to the cancellation of group tours and, likely, independent travelers.

From a business standpoint, this tragedy underscored our ongoing concern that RBG's facilities cannot adequately sustain our operations. In addition to external forces, such as political and economic situations, we find it difficult to annually offset 12 months of expenses with fewer than six months in significant admission revenues. Earlier in the year RBG's Board and staff took our greatest steps in recent history toward moving the Gardens into an era of greater financial stability. We submitted to the Ontario Government a comprehensive SuperBuild funding application that, if successful, would initiate our plan to expand RBG Centre and make us a year-round attraction.

Following a comprehensive process of due diligence by our Board of Directors, we developed a master plan that would see the construction of two large conservatories that would attract visitors to RBG Centre beyond our traditional season. One "glass house" would be home to a permanent collection of plants native to a New World rainforest. The second conservatory would feature the diverse plant life of the world's five Mediterranean climatic zones.

The expansion also will respond to current demands by expanding parking, improving accessibility, and increasing capacity for educational programs and rentals. The project would showcase innovative environmental technologies in sustainable construction, building operation, and wastewater management.

Our plan was launched publicly at a news conference in early May and received positive coverage in Ontario's media. RBG staff and Board members delivered our message to key stakeholders, government representatives and potential funders. Residents of the neighbouring Aldershot community were kept apprised of our progress through an open house in September, while our message was delivered to RBG visitors throughout the summer with static displays and live presentations.

As of the time of this writing we had not received confirmation on the success of our funding application. We remain optimistic about the viability of our plan because we are convinced that Royal Botanical Gardens will thrive by expanding our revenue base, which will have a positive effect on the way we deliver our programs and environmental responsibilities.

The strength of our public offerings continued to attract a healthy audience in 2001. Despite inclement weather on Lilac Festival and Herb Faire weekends, RBG still experienced increases of 11 percent in our admissions revenues and six percent in membership sales over 2000 levels. At the end of RBG's festival season, our Public Affairs staff performed an in-depth review of the delivery of our events and recommended that a fresh approach to highlighting our botanical displays was necessary. As a result, planning began on the creation of Colour Comes Alive! which will run from the end of June until Thanksgiving Day.

Our public and curriculum-based education programs will benefit greatly from the expansion of RBG Centre. RBG's rapidly growing reputation as a family-oriented, educational facility is a happy dilemma for us. We offer 250 public education programs a year, many of which are filled to capacity, yet it is a constant struggle to fit the programs into our already crowded buildings. Holiday Week, March Break and Summer day camps at RBG Centre and the Nature Interpretive Centre continue to be successful, as demand often exceeds capacity. As well, birthday parties at the Nature Interpretive Centre are on the increase.

The programs run out of the Nature Interpretive Centre teach participants about the valuable work we perform as leaders in environmental stewardship projects around the western tip of Lake Ontario.

One of those projects has been the subject of much scientific interest in the past three years. With the completion of the final stage of our Christmas tree project in early 2001, we can begin to measure the success of our innovative approach to riverbank restoration. In January, thousands of used Christmas trees were used to complete the alignment of Grindstone Creek's historical watercourse. There is now a natural barrier to keep invasive carp from entering damaged areas of the Grindstone's estuary, which will give aquatic plants a chance to establish themselves and regenerate the marsh.

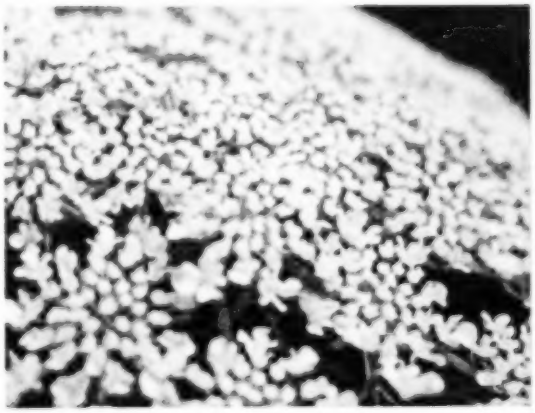
In 2001, we took RBG's botanical science and interpretation expertise onto the national stage by leading the development of a major traveling exhibit that explores the threats to Canada's diverse native plant community. The exhibit, a partnership with the Canadian Museum of Nature in Ottawa, is called Green Legacy and is scheduled to tour the country for three years beginning in May 2002. In addition to creating the content for the exhibit, RBG staff members are preparing a web site that will mirror many elements of the physical display.

Another important public partnership was highlighted in March 2001 when RBG was featured at Canada Blooms Flower and Garden Show with an Ask the Experts booth. Surrounded by a beautiful container garden, our expert horticulturists teamed with volunteers from the Master Gardeners of Ontario to answer questions from the trivial to the complex. We were visited by thousands of people over the course of the show and, as a result, we were able to bring another aspect of our programming to the community at large.

The Master Gardeners of Ontario is one volunteer organization that plays an important role at Royal Botanical Gardens. The other group, of course, is our own Auxiliary which at the end of 2001 had a membership of 355 dedicated individuals. The Auxiliary marked its 40th anniversary in 2001, which coincidentally was declared International Year of the Volunteer by the United Nations. During the Auxiliary's general meeting in September, we were particularly proud to present Auxiliary President Lyn Robinson with a plaque honouring the volunteers' many years of contributions. The Honourable Cam Jackson, MPP for Burlington and Minister

of Citizenship, also presented the Auxiliary with a citation on behalf of the Government of Ontario.

Finally, I would like to express my appreciation the Royal Botanical Gardens Board of Directors, staff, volunteers and members, who remain dedicated to taking this organization to a higher level. My goal in 2001 was to see RBG increase its worldwide reputation as a leader in the interpretation of our natural world through scientific research and public programming. The people closely associated with the Gardens have taken some huge leaps in that direction. I am grateful for their commitment and I look forward to the Gardens' continued growth in stature, both locally and on the international stage.



ROYAL BOTANICAL GARDENS

Under the Distinguished Patronage of
The Honourable Hilary M. Weston,
Lieutenant-Governor of Ontario

Board 2001/02 Appointed by Council, City of Hamilton
Councillor Marvin Caplan
Councillor Russ Powers
Mr. Mark A. Rizzo
Mr. Warren Pitton
Mr. Brian Henley
Ms. Kathy Renwald

Appointed by Council, Regional Municipality of Halton
Mayor Robert S. MacIsaac
Councillor Kevin D. Flynn
Ms. Ruth Lee

Appointed by the Lieutenant-Governor-in-Council, Province of Ontario
Ms. Marnie Spears
Mr. Alan Goddard

Additional Members in place of appointments by the Governor-General-in-Council, Canada
Mr. Andrew Nizielski

Representing McMaster University
Dr. Peter George, President

Auxiliary Liaison Member
Dr. Lyn Robinson, Auxiliary President

RBG Board Appointments
Dr. Mo Ali
Mr. Bill Bennett
Mr. Ted Boswell
Mr. Roger Couldrey
Mr. David Howell
Mr. Rick Kington
Mr. Michael Schwenger
Mrs. Brenda Yates

Officers of the Board from April 19, 2001
Mr. Mark A. Rizzo, *Chair*
Ms. Marnie Spears, *Vice-President*
Mr. Rick Kington, *Treasurer*
Ms. Sharilyn J. Ingram, *President, CEO and Secretary of the Board*
Ms. Carrie Brooks-Joiner, *Recording Secretary*
Ernst & Young, *Auditors*

Representing RBG Auxiliary
Ms. Sally Wilson

Director Emeritus
Dr. Leslie Laking

OUR CAPITAL EXPANSION PLAN

• In early 2001, RBG formally announced its capital expansion plans, including its application for Super-Build funding and detailed conceptual plans for the expansion of RBG Centre, which is estimated to cost $45 million.

• The expansion addresses the operational needs of RBG, while creating a year-round tourist attraction. Construction is expected to generate 767 person years and $11.3 million in taxes. Ongoing operation of RBG following expansion will create 236 new person years of continuous employment, resulting in $2.6 million in taxes, annually.

• The plan was shown to the public through a media conference in early May. It generated a large amount of coverage and discussion within the Hamilton and Halton communities.

• RBG endeavoured to keep the public apprised of the activities surrounding the plans through ongoing community outreach, as well as an open house for our neighbours, held in September. Among the organizations, senior staff made presentations to were councillors from the cities of Hamilton and Burlington, Aldershot Community Council, horticultural societies and service clubs.

OUR LIVING MUSEUM

• Royal Botanical Gardens remains a popular attraction for tourists, gardeners and nature lovers. In 2001, the admission revenues increased by more than 11 percent over the previous year. Sales from annual memberships increased by 5.5 percent over 2000.

• During 2001, 394 new accessions were added to Royal Botanical Gardens' collections, representing approximately 906 plants.

• Work continued on the re-design of the Woodland Garden in Hendrie Park. RBG staff constructed a meandering boardwalk and viewing decks along the sides of the sloped garden area. In 2002, the Garden will re-open with interpretation of the woodland plants. Eventually, it will be home to RBG's rhododendron collection.

• The Hosta Walk in the Laking Garden was completed in 2001. The collection now contains over 200 labeled and interpreted taxa. The project was undertaken as a partnership with the Ontario Hosta Society who provided plants and volunteers. The collection will continue to expand with the assistance of the Society.

• A new database was created in 2001 to electronically catalogue the worldwide distribution of the propagules from RBG's collections

• Landscaping around the Cootes Paradise Fishway helped improve the aesthetics of the popular Hamilton Waterfront Trail, which is adjacent to the structure. The planting also had a restorative and educational value, as 24 species of native prairie plants were added to what has become a Prairie Plant Garden.

• In December, the Stanley Smith Horticultural Trust provided the funding needed for renovations of the Clematis collection in Hendrie Park. The project will start in 2002 and is scheduled for a fall 2003 completion.

• Four interpretive signs were installed at the Fishway describing the history, operation and activities of RBG's fisheries research program. One sign allows staff to keep its fish census public and up to date.

MAKING A DIFFERENCE

• The final stage of the Grindstone Creek Christmas tree project, which has been the subject of much scientific interest, was completed in early 2001. In January, thousands of used Christmas trees were placed in the Grindstone estuary to complete the alignment of the creek's historical watercourse and to keep invasive carp from entering damaged areas of the estuary.

• The successful propagation of S. Wild Rice (*Z. aquatica*) in controlled conditions brought RBG one step closer to restoring this historically valuable species to our wetlands. RBG's aquatic nursery continued providing the planting stock for both our own marsh restoration and education projects and for many province-wide initiatives through contracted growing.

• The Cootes Paradise Fishway operated from March 12 to October 7, 2001. More than 30,000 large fish, covering 18 species, plus an additional 32 small size species, passed through. This represents an increase from past years. RBG's carp control program maintained carp density in Cootes Paradise below 50 kilograms per hectare.

• Restoration projects in Cootes Paradise, Spencer Creek, Grindstone Estuary, Long Pond, Hendrie Valley Ponds and Grindstone Creek included:

- completion of riverbank elevation around the Hendrie Valley ponds to minimize mixing with poor-quality flood water
- stream channel habitat improvements in Grindstone and Spencer Creek
- 15,000 plants placed in restoration areas (Cootes Paradise and Grindstone Estuary)
- combined sewer overflow reduction in Cootes Paradise, completed by the City of Hamilton

• In June, a Common Musk Turtle was captured and released at the Cootes Paradise Fishway. This small,

secretive turtle has not been recorded at RBG since 1965 and was thought to have been extirpated from the area. In 2002, RBG will investigate whether this sighting represents a remnant population, or a re-colonization from outside sources.

• Construction of experimental turtle nesting beds in the Laking Garden, utilizing materials donated by LaFarge Quarries, was completed in summer 2001. Research has shown that local turtle populations are in decline because female turtles frequently construct nests adjacent to roads. The nesting beds created in the Laking Garden should benefit the turtles inhabiting the Hendrie Valley-lower Grindstone Creek area.

• The deterioration of Long Pond, a six-hectare body of water in the Grindstone Creek estuary, was halted in 2001 when an independent study identified the source of raw sewage contamination. A permanent solution has been proposed and will be implemented in 2002.

• Work to conserve the genetic diversity of rare and endangered plants in Canada is continuing through Royal Botanical Garden's Seed Bank pilot project, coordinated by the Canadian Botanical Conservation Network.

• The Botanical Conservation Office began work on the sustainable use of plant biodiversity in co-operation with the Environmental Biotechnology Applications Division of Environment Canada. Projects included hosting a workshop on the roles of botanical gardens in the new "plant-based economy," and participating in international discussions on standards for collections of biological resources.

• In 2001, the Botanical Conservation Office completed a major document entitled A Biodiversity Action Plan for Botanical Gardens and Arboreta in Canada, a comprehensive review of the ways that botanical gardens and arboreta help to conserve biological diversity and ensure that its use is sustainable. The plan is produced in partnership with Environment Canada.

• About 200 books, 300 serial volumes and 200 current nursery and seed trade catalogues were added to RBG's Library collections.

• Data entry for most of the library's old journal records and scanning old book records was completed in 2001. The online catalogue can now be used to search for virtually all books and serial titles in the collection.

EXPANDING OUR BUSINESS

• Development of revenue-generating products has become a key focus of RBG's business planning. The RBG 2002 wall calendar was made available to the public in March 2001 and was sold through The Gardens' Shop and the Master Gardeners of Ontario.

It was a popular item, as was the Garden Guide, which was produced in late 2000 and experienced the majority of its sales in early to mid-2001.

• A special public evening featuring the Spirit of Nature photography group, who photographed the scenes in our wall calendars, and Aldona Satterthwaite, who wrote the Garden Guide, was held at RBG Centre in October. The event stimulated sales of the two products leading into the holiday season.

• The Gardens' Shop, which is managed by RBG Auxiliary, generated a net income of $165,000 in 2001. Included in the gift shop's new initiatives was an on-site presence at the Herb Faire.

• Two major fundraisers run by RBG's Development Department—Magnolia Night and Corporate Breakfast—generated more than $97,000 for the Gardens. In 2001, the continuation of the Botanical Banquet was reassessed and it was decided instead to plan an RBG Run fundraiser beginning in 2002.

IN TOUCH WITH THE COMMUNITY

• In 2001 the American Association of Botanical Gardens and Arboreta awarded its 2002 conference to RBG. It takes place at RBG and the Hamilton Convention Centre from August 7–10, 2002, and is expected to attract more than 600 delegates from around the world. Among the topics will be an exploration of the role public gardens play in our society. RBG senior staff attended the 2001 conference in Denver, CO, to generate interest in the 2002 event.

• In early 2001, RBG began development of content for an exhibit exploring the diversity and vulnerability of Canada's native plants. Green Legacy, a national travelling exhibition, is a partnership with the Canadian Museum of Nature in Ottawa. RBG has taken a leadership role in the creation of this exhibit, which is designed to help Canadians learn why plants are important, what threatens them, who protects them, and what the public can do to help. It is scheduled to open in May 2002 and travel the country for three years.

• Revenues from education programs—including day camps, curriculum based outdoor education, horticulture therapy, birthday parties and public programs—increased by 10.5 percent in 2001.

• In addition to the publication of Pappus, a 40-page magazine that is mailed to our members three times a year, the Gardens began eRBG, a monthly electronic newsletter. Members receive eRBG by emailing the newsletter and requesting a free subscription. They are kept up-to-date on the latest happenings at RBG.

• Live Cootes Paradise Fishway demonstrations on weekdays and Sundays, combined with educational programs relating to marsh restoration, attracted

thousands of waterfront trail walkers and 16 school groups in 2001.

• The Discovery Channel provided national exposure to RBG's Christmas tree carp exclosure project in the lower Grindstone Creek. Additionally, in late summer The Great Outdoorsman, which airs on the Outdoor Life Network (OLN) and SportsNet, began production on a documentary about Project Paradise for broadcast in 2002.

• RBG was the subject of a wide variety of media coverage in 2001. Print and broadcast media from across North America, as well as international outlets, visited RBG to cover both our horticultural and environmental initiatives. Following is a list of some notable media coverage:

Gardenia magazine (Italy)

Flower & Green magazine (Japan)

Allt Om Tradgard magazine (Sweden)

CBC Radio One (Ontario Today)

CTV National News/CTVNews.com

Canadian Gardening magazine

Gardening Life magazine

Home & Garden Television (Canada/U.S.)

The Weather Network

CHTV News (weekly gardening segment)

The Hamilton Spectator

• Royal Botanical Gardens was the inspiration for the redesign of the Neonatal Intensive Care Unit at Hamilton Health Sciences Children's Hospital. In October, RBG was instrumental in the grand opening of NICU by providing garden-related structures and plant material for the event. The opening was attended by numerous dignitaries, including Ontario Health Minister Tony Clement and Hamilton Mayor Bob Wade.

The Fitzpatrick family (with Health Minister Tony Clement) walk through RBG's arbour to officially open the Hamilton Health Sciences' new Neonatal Intensive Care Unit.

PARTNERS IN PROGRESS

• RBG Auxiliary, the Gardens' most important source of volunteer help, had an excellent year in 2001. The 355-member organization welcomed 42 new individuals, representing an increase of 20 over its enrolment in 2000.

• The Auxiliary's financial support is an integral element of the successful delivery of Royal Botanical Gardens' programs. In 2001, the Auxiliary's contribution to RBG was $236,120, an increase of almost 10 percent over 2000. Much of the money raised comes from the Auxiliary's fundraising events, including the annual Plant Sale in May, the Bulb Sale in June and the Holiday Show and Sale in November.

• Fourteen members of the Auxiliary, in conjunction with RBG staff, began monitoring the Gardens' 30-kilometre trail system, as part of a newly created Trail Watch program. The volunteer project is based on similar efforts across North America to reduce trail abuse through user contact and education. Trail watchers provided valuable feedback to maintenance staff on the general condition of the trails.

• Several community groups volunteered their time to assist RBG in maintaining the cosmetic appearance of the natural lands particularly through trash removal. With over 30 kilometres of trails to maintain these cleanups provided an invaluable service by removing garbage along trails and delivering it to collection sites for staff removal.

IMPROVING OUR SURROUNDINGS

• Work began in the fall to install lighting and electricity in Hendrie Park. These upgrades will allow Royal Botanical Gardens to program evening events for the public and expand its promotion as a site for corporate events and weddings.

- lifting and materials-handling equipment was purchased
- mechanically operated refuse containers were purchased
- site services (water and sewer) were installed in Hendrie Park
- re-carpeting at RBG Centre
- washroom upgrades at RBG Centre
- lighting upgrades at RBG Centre
- re-decking of the Laking Garden belvedere.

Many other health and safety projects were completed through this grant.

FINANCIAL STATEMENTS

Auditor's Report: Royal Botanical Gardens
December 31, 2001

To the Members of Royal Botanical Gardens,

We have audited the statement of financial position of Royal Botanical Gardens as at December 31, 2001 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2001 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Ernst & Young LLP

Chartered Accountants
Mississauga, Canada,
March 8, 2002.

STATEMENT OF FINANCIAL POSITION

As at December 31

ASSETS	2001 ($)	2000 ($)
Cash	**614,522**	266,850
Invested with the City of Hamilton at cost (note 3)	**684,532**	2,234,431
Investments - at cost (note 4)	**3,824,530**	3,788,260
Accounts receivable	**298,824**	171,350
Prepaid expenses	**357,938**	180,465
Other assets	**314,746**	314,746
Total current assets	**6,095,092**	6,956,102
Investments - at cost (note 4)	**7,908,014**	8,021,280
Capital assets, net (note 5)	**13,183,168**	13,030,168
	27,186,274	28,007,550

LIABILITIES AND NET ASSETS	2001 ($)	2000 ($
Current		
Accounts payable	**745,213**	480,141
Deferred operating contributions (note 6(a))	**706,213**	821,337
Total current liabilities	**1,451,426**	1,301,478
Deferred capital contributions (note 6(b))	**17,640,118**	18,268,405
Total liabilities	**19,091,544**	19,569,883
Net assets		
Unrestricted	**(154,310)**	6,866
Investment in capital assets (note 8)	**316,534**	241,912
Endowments and externally restricted funds (note 9)	**3,679,556**	3,843,855
Board restricted funds (note 10)	**4,252,950**	4,345,034
Total net assets	**8,094,730**	**8,437,667**
	27,186,274	28,007,550

See accompanying notes

On behalf of the Board:

Mark A. Rizzo
Director

Richard P. Kington
Director

STATEMENT OF OPERATIONS

Year ended December 31

REVENUE	2001 ($)	2000 ($)
Operating grants		
Province of Ontario - Ministry of Tourism, Culture and Recreation	1,601,616	1,601,614
City of Hamilton	749,172	749,172
Regional Municipality of Halton	360,162	353,100
	2,710,950	2,703,886
Amortization of deferred capital contributions (note 6(b))	880,878	956,624
Investment income (note 7)	320,422	1,139,637
Admissions	452,626	418,204
Donation from the RBG Auxiliary (note 11)	230,000	215,000
Membership fees and donations (note 7)	789,317	862,431
User fees and other income (note 7)	2,030,310	1,859,793
	7,414,503	8,155,575

EXPENSES	2001 ($)	2000 ($)
Operations and maintenance		
Gardens, parklands and sanctuaries	1,956,211	1,993,162
Buildings and equipment	1,407,624	1,429,700
Amortization of capital assets (note 8)	975,648	1,034,836
	4,339,483	4,457,698
Scientific and research program	748,207	627,728
Educational program	502,022	432,043
Administration	832,661	858,593
Development and membership	245,572	335,031
Other programs and projects	38,841	180,318
Marketing, admissions and sales	916,494	846,966
Investment management fees	69,300	66,433
	7,692,580	7,804,810
Excess of (expenses over revenue) revenue over expenses for the year	(278,077)	350,765

See accompanying notes

STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31

	2001					
	Un-restricted ($)	Investment in capital assets ($) (note 8)	Endowments and externally restricted funds ($) (note 9)	Board restricted funds ($) (note 10)	Total ($)	2000 Total ($)
Net assets, beginning of year	6,866	241,912	3,843,855 8,038,397	4,345,034	8,437,667	8,038,397
Excess of (expenses over revenue) revenue over expenses for the year	(278,077)	—	—	—	(278,077)	350,765
Change in investment in capital assets (note 8)	(74,622)	74,622	—	—	—	—
Endowment contributions	—	—	5,140	—	5,140	38,904
CBCN net transactions	—	—	—	(70,000)	(70,000)	9,601
Transfers - Project Paradise	200,000	—	(200,000)	—	—	—
Interest allocations	(127,066)	—	63,530	63,536	—	—
Other transfers - net	118,589	—	(32,969)	(85,620)	—	—
Net assets, end of year	(154,310)	316,534	3,679,556	4,252,950	8,094,730	8,437,667

See accompanying notes

STATEMENT OF CASH FLOWS

Year ended December 31

OPERATING ACTIVITIES	2001 ($)	2000 ($)
Excess of (expenses over revenue) revenue over expenses	(278,077)	350,765
Add (deduct) non-cash items		
Amortization of capital assets	975,648	1,034,836
Amortization of deferred capital contributions	(880,878)	(956,624)
Deferred capital contributions recognized as revenue	(382,000)	(380,496)
Deferred operating contributions recognized as revenue	(312,811)	(112,859)
	(878,118)	(64,378)
Net changes in non-cash working capital balances related to operations	(39,875)	721,356
Cash (used in) provided by operating activities	(917,993)	656,978

INVESTING AND FINANCING ACTIVITIES	2001 ($)	2000 ($)
Purchase of capital assets	(1,128,648)	(1,182,348)
Contributions restricted for capital asset purchases and interest	634,591	4,901,507
Deferred operating contributions and interest	197,687	238,383
Realization (purchase) of investments	1,626,895	(4,294,181)
CBCN (expenditures) contributions	(70,000)	9,601
Endowment contributions	5,140	38,904
Cash provided by (used in) investing and financing activities	1,265,665	(288,134)
Increase in cash	347,672	368,844
Cash and outstanding cheques, beginning of year	266,850	(101,994)
Cash and outstanding cheques, end of year	614,522	266,850

See accompanying notes

1. DESCRIPTION

Royal Botanical Gardens (RBG) is one of Canada's premier cultural, educational and scientific institutions, comprised of more than 1,100 hectares of horticultural display gardens, arboretum, woodlands, wetlands and 30 kilometers of trails. RBG is an agency of the Ontario Ministry of Tourism, Culture and Recreation and receives additional support from the City of Hamilton and the Region of Halton, RBG members, The Auxiliary of the Royal Botanical Gardens, many corporations, foundations and individuals.

The Auxiliary of the Royal Botanical Gardens (Auxiliary) is incorporated under the laws of Ontario as a separate corporation without share capital and was established to promote the objects and interests of RBG through volunteer service. The activities of the Auxiliary are undertaken with the approval of the Board of Directors of RBG and any profits are to be used by RBG. The accounts of the Auxiliary are not consolidated in these financial statements.

RBG has an economic beneficial interest in a Crown-controlled foundation, the Royal Botanical Gardens Crown Foundation (Crown Foundation), which is not consolidated in these financial statements. The principal objectives of the Crown Foundation are to solicit, receive and distribute money and other property to support the mission and activities of RBG.

RBG is a registered charity under the Income Tax Act (Canada) and, as such, is exempt from income taxes.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles applied within the framework of the accounting policies summarized below:

Revenue recognition

(a) Grants are recorded as revenue when the related expenses have been made and the applications for the grants have been approved by the relevant government agencies. Grants, which have been received in advance of incurring the related expenses, are included in the statement of financial position as deferred contributions.

(b) Unrestricted donations are recognized as revenue in the year in which they are received. Restricted donations are deferred and recognized as revenue in the year in which the related expenses are incurred.

(c) Externally restricted contributions for depreciable assets are deferred and amortized over the life of the related capital assets. Externally restricted contributions for land are recorded as a direct increase in net assets invested in capital assets. Externally restricted capital asset contributions that have not been expended are recorded as part of deferred capital contributions in the statement of financial position.

(d) Endowment contributions are recognized as direct increases in endowment net assets in the year in which they are received.

Donations in kind

Donations in kind of $156,961 (2000—$140,335) are recorded at their estimated fair market value at the date of donation and are included in "membership fees and donations" and "other income" in the statement of operations.

Capital assets

Capital assets are recorded at cost, except for donated assets, which are recorded at fair market value at the date of contribution. The fair market value of donated lands at the date of contribution cannot be determined and therefore the total 1,100 hectares of land has been recorded at a nominal value of $1.

Amortization is provided on a straight-line basis over the capital assets' estimated useful lives as follows:

Buildings, 40 years
Mechanical equipment, 20 years
Gardens and natural area infrastructures, 20 years
Roadways and parking lots, 20 years
Vehicles and equipment, 10 years
Furniture and fixtures, 10 years
Computer equipment, 3 years

3. INVESTED WITH THE CITY OF HAMILTON

This account balance represents investments held on behalf of RBG and is payable on demand. The investments are pooled with the City's reserve portfolio assets and consist of Canadian fixed income securities. Interest is paid on this account based on the rate of return that the City earns on its investments. The rate of return on these investments for the year ended December 31, 2001 was 3.4% (2000—6.8%).

4. INVESTMENTS AND ENDOWMENT INVESTMENTS

The investments and endowment investments consist primarily of Canadian bonds and equities. The total market value at December 31, 2001 was $12,838,917 (2000—$12,428,059). The combined rate of return (realized and unrealized) on these investments for the year ended December 31, 2001 was 4.9% (2000—6.4%).

5. CAPITAL ASSETS

Capital assets consisted of the following:

	2001 ($)		
	Cost	**Accumulated amortization**	**Net book value**
Land (note 1)	**1**	—	**1**
Buildings	**13,639,741**	**5,126,599**	**8,513,142**
Mechanical equipment	**1,773,525**	**462,024**	**1,311,501**
Gardens and natural area infrastructures	**2,695,862**	**577,611**	**2,118,251**
Roadways and parking lots	**1,393,990**	**540,951**	**853,039**
Vehicles and equipment	**635,207**	**372,190**	**263,017**
Furniture and fixtures	**462,810**	**401,551**	**61,259**
Computer equipment	**1,025,669**	**962,711**	**62,958**
	21,626,805	**8,443,637**	**13,183,168**

	2000 ($)		
	Cost	**Accumulated amortization**	**Net book value**
Land (note 1)	1	—	1
Buildings	13,639,741	4,785,605	8,854,136
Mechanical equipment	1,453,068	381,360	1,071,708
Gardens and natural area infrastructures	2,035,493	468,673	1,566,820
Roadways and parking lots	1,393,990	471,251	922,739
Vehicles and equipment	562,933	252,376	310,557
Furniture and fixtures	462,811	355,270	107,541
Computer equipment	950,120	753,454	196,666
	20,498,157	7,467,989	13,030,168

The change in net book value of capital assets was due to the following:

	2001 ($)	**2000 ($)**
Balance, beginning of year	**13,030,168**	12,882,656
Purchase of capital assets funded by deferred capital contributions	**959,256**	1,086,316
Purchase of capital assets internally funded	**169,392**	96,032
Amortization of capital assets	**(975,648)**	(1,034,836)
Balance, end of year	**13,183,168**	13,030,168

6. DEFERRED CONTRIBUTIONS

(a) Deferred operating contributions

	2001 ($)	2000 ($)
Balance, beginning of year	**821,337**	695,813
Amount recognized as revenue during the year	**(312,811)**	(112,859)
Amount received related to subsequent year	**197,687**	238,383
Balance, end of year	**706,213**	821,337

(b) Deferred capital contributions

	2001 ($)	2000 ($)
Balance, beginning of year	**18,268,405**	14,704,018
Amortization of deferred capital contributions to revenue	**(880,878)**	(956,624)
Previously deferred amounts recognized as revenue during the year	**(382,000)**	(380,496)
Contributions received for capital purposes	**566,246**	4,065,424
Investment income on deferred capital contributions	**68,345**	836,083
Balance, end of year	**17,640,118**	18,268,405
Represented by		
Deferred capital contributions	**12,866,634**	12,788,256
Unspent capital contributions	**4,773,484**	5,480,149
	17,640,118	18,268,405

7. REVENUE

	2001 ($)	2000 ($)
Membership fees and donations		
Membership fees	**401,060**	380,206
Donations	**388,257**	482,225
	789,317	862,431
User fees and other income		
Facility rentals and catering	**426,407**	387,194
Education	**340,010**	307,685
Other including youth employment projects	**881,893**	784,418
Previously deferred amounts recognized as revenue during the year	**382,000**	380,496
	2,030,310	1,859,793
Investment income		
Investment income earned during the year	**392,081**	1,975,720
Allocation to deferred capital contributions	**(68,345)**	(836,083)
Allocation to deferred operating contributions	**(3,314)**	—
	320,422	1,139,637

8. INVESTMENT IN CAPITAL ASSETS

The investment in capital assets consisted of the following:

	2001 ($)	2000 ($)
Capital assets (net)	13,183,168	13,030,168
Amounts financed by deferred capital contributions (note 6)	(12,866,634)	(12,788,256)
Balance, end of year	316,534	241,912

The change in investment in capital assets is calculated as follows:

	2001 ($)	2000 ($)
Excess of expenses over revenues		
Amortization of deferred capital contributions	880,878	956,624
Amortization of capital assets	(975,648)	(1,034,836)
	(94,770)	(78,212)
Net change in investment in capital assets		
Purchase of capital assets	1,128,648	1,182,348
Amounts funded by deferred contributions	(959,256)	(1,086,316)
	169,392	96,032
Increase in investment in capital assets	74,622	17,820

9. ENDOWMENTS AND EXTERNALLY RESTRICTED FUNDS

Contributions restricted for endowments consist of donations received by RBG where the endowment principal is required to remain intact. Accordingly, these amounts are classified as long-term investments. The investment income generated from the endowments must be used in accordance with the purposes established by donors. A policy has been established by the Board of Directors whereby the endowment and externally restricted funds are preserved from inflation by allocation of investment income. The provision for the year 2001 was established at 1.3%.

- Externally restricted funds comprise donations for specific purposes but for which the organization can utilize both the income and the capital. Management ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they were provided.
- Project Paradise, part of the Fish and Wildlife Habitat Restoration in Cootes Paradise and Grindstone Creek and the Hamilton Remedial Action Plan, is still in process. The fund has been established by various donors.

ENDOWMENTS	2001 ($)	2000 ($)
Woodland Garden Fund	577,097	569,691
Palmer Memorial Fund	313,044	309,027
Osborne Memorial Fund	103,629	102,299
Broman Land Trust	70,592	69,686
	1,064,362	1,050,703

DONOR-RESTRICTED FUNDS	2001 ($)	2000 ($)
Project Paradise *(see below)*	1,457,769	1,625,931
Anne Elizabeth Powell Memorial	595,518	599,358
Dunnington Grubb Fund	351,829	354,279
Barbara Laking Memorial	119,207	123,589
Beth Parker Orchid Fund	30,966	30,462
Albert Nind Scholarship Fund	24,498	24,702
A. Parker Orchid Lab	15,381	15,131
J. Douglas Watson Memorial	11,721	11,530
New World Species Fund	8,305	8,170
	2,615,194	2,793,152
	3,679,556	3,843,855

10. BOARD RESTRICTED FUNDS

Net assets subject to Board restrictions represent amounts received by RBG that have been restricted for specific purposes by the Board of Directors. Generally, the Board of Directors will restrict bequests, donations and interest earned on these monies. These restricted amounts are not available for other purposes without approval of the Board of Directors.

General

The General Reserve Fund, while not restricted in the purposes for its use, can only be disbursed with the specific approval of the Board.

Capital and organizational reserves

These include reserves for items such as short-term disability, claim fluctuations, replacement of vehicles and machinery.

Biodiversity

To further the biodiversity efforts of RBG, the Board of Directors resolved to be a leader in the formation of the Canadian Botanical Conservation Network (CBCN). The goal of the CBCN is to aid Canadian botanical gardens and arboreta in realizing their potential to contribute to the conservation of biological diversity. The CBCN is a national program with the long-term goal of making a significant contribution to the survival of many of Canada's endangered plants.

Board restricted funds at December 31 consisted of the following:

	2001 ($)	2000 ($)
General	**2,563,720**	2,585,781
Capital	**903,308**	888,607
Organizational	**767,597**	784,014
Biodiversity	**14,317**	82,689
Cathie Korhonen	**4,008**	3,943
	4,252,950	4,345,034

11. RELATED PARTY TRANSACTIONS

The accounts of the Auxiliary are presented separately and are not consolidated in these financial statements. Due to the nature of the operations, all of the net assets of the Auxiliary represent unrestricted funds. As at December 31, the balance of unrestricted funds of the Auxiliary was $542,422 (2000—$515,576).

The Auxiliary contributed the following amounts to RBG for the indicated purposes:

Operations	**2001 ($)**	**2000 ($)**
Received in the year	**230,000**	215,000

In addition, RBG provides facilities to the Auxiliary at no cost.

12. THE ROYAL BOTANICAL GARDENS CROWN FOUNDATION

As at December 31, 2001, the Crown Foundation reported total assets of $2,358 (2000—$2,358). During 2001, $0 was distributed from the Crown Foundation to the RBG (2000—nil).

13. LIABILITY—ACCUMULATED SICK-LEAVE PLAN

Under a previous sick leave benefit plan, certain employees may become entitled to a cash payment in lieu of sick leave days when they leave the Royal Botanical Gardens' employment. This plan has been replaced by long-term disability plans for service commencing in 1978.

The liability for these accumulated days, to the extent that they have vested and could be taken in cash by an employee upon termination, has been provided for in the accounts. At December 31, 2001, the amount of the provision was $105,411 (2000—$110,307). Interest is accumulating on this balance as the vested cash payment is based on the individual's current rate of pay at the time of termination.

14. LIFE INSURANCE POLICIES

RBG is the owner and beneficiary of life insurance policies purchased by certain members. The total face value of these policies was $115,000 at December 31, 2001 (2000—$115,000). The cash surrender value of these policies of $14,746 is included in other assets on the statement of financial position.

ONGOING RESEARCH AND MONITORING

Project Paradise

Wetland Vegetation Monitoring

- part of the Project Paradise wetland restoration
- data is used to assess the success of the restoration to date, and to plan for future actions.

Partners: McMaster University, Bay Area Restoration Council, Department of Fisheries and Oceans, Hamilton Harbour Remedial Action Plan, Canadian Centre for Inland Waters, EcoAction 2000

Re-introduction of Southern Wild Rice (*Zizania aquatica*) into Cootes Paradise

- detailed studies into the sediment/water depth characteristics of Cootes Paradise which concluded that wild rice could once again become the dominant wetland emergent plant in the deeper zones of the marsh
- continued rehabilitation of this species involves several actions and additional studies which build upon the feasibility conducted in 2001 and the discovery of spontaneous growth of a small stand of this species in 1999.

Partner: Dr. Peter Lee, Lakehead University Department of Biology

Environmental Monitoring with Particular Reference to Project Paradise

- annual variations in water quality parameters, vegetation, wildlife and fisheries community characteristics were again quantified as recommended
- Remedial Action Plan-based programs continue to be implemented in the watersheds serving Cootes Paradise and Grindstone Creek

Partners: Victor Cairns, Department of Fisheries and Oceans; Environment Canada's Great Lakes Sustainability Fund; McMaster University Department of Biology; Jeff McIntyre, City of Hamilton

Lake Ontario Water Cycle Regime: Environmental Considerations

- five-year review of Lake Ontario and the St. Lawrence River launched in 2000 by the International Joint Commission (IJC) to examine the effects of water level and flow variations on all user groups and to determine if better regulation is possible at current control structures. Water level regulation is one of the major impediments to the natural recovery of RBG wetlands
- RBG Science staff are assisting in the development of performance indicators which will enable IJC scientists to evaluate the impacts of controlled water levels on wetland ecology

Partners: Technical (Environment) Working Group IJC, Environment Canada, Fish & Wildlife Habitat Restoration Project

Experimental Application of Avigon Bird Repellent

- field testing of a new Canada Goose repellent at Royal Botanical Gardens, particularly in areas where operations and restoration activities are plagued by goose problems or where they otherwise congregate.

Partners: Dave Gosnell, Engage Agro, Guelph

Canada Goose (*Branta Canadensis Maxima*) Control Program

- reducing/eliminating the recruitment of the non-migratory, urban Canada Goose population in conjunction with neighbouring municipalities and organizations

Partners: Canadian Wildlife Service, Mississauga Goose Control Council, City of Hamilton

Marsh Monitoring: Amphibians

- tracking changes over time in the distribution and abundance of calling amphibian populations in Cootes Paradise and Hendrie Valley

Partners: Canadian Wildlife Service, Bird Studies Can.

Marsh Monitoring: Marsh Birds

- tracking changes over time in the distribution and abundance of nesting marsh birds in Cootes Paradise and Hendrie Valley

Partners: Canadian Wildlife Service, Bird Studies Can.

Trumpeter Swan (*Cygnus buccinator*) Restoration Project

- returning the previously extirpated Trumpeter Swan to the Cootes Paradise ecosystem and surrounding area

Partners: Trumpeter Swan Restoration Program

Neotropical Migrant Bird Study

- assisting in hemisphere-wide population monitoring of both migratory and non-migratory bird populations

Partners: Canadian Wildlife Service

Lyme Disease Study

- assisting in tracking the spread of Lyme Disease by passerines in Ontario

Partners: Lyme Disease Association of Ontario, Canadian Wildlife Service

Nestbox Survey

- creation of cavity habitat and monitoring its use by cavity-nesting resident bird populations on RBG properties

Partners: Canadian Wildlife Service

Fall Waterbird Count

- monitoring changes over time in the distribution and abundance of migratory waterbirds that utilize Cootes Paradise and the Hendrie Valley as staging areas during fall migration

Annual Butterfly Count

- a publicly supported event monitoring the distribution and abundance of butterfly populations at RBG

Road Mortality Survey

- an in-depth study of the impact of wildlife mortality associated with roadways surrounding Cootes Paradise

Snapping Turtle Nesting Study

- investigation into the effects of fences surrounding RBG garden areas on the nesting success of local Snapping Turtle populations

Turtle Nesting Bed Construction

- construction of experimental turtle nesting beds in Laking Garden
- local turtle populations are in decline because female turtles frequently construct nests in the gravel adjacent to roads, which exposes them to traffic
- RBG staff will monitor turtles inhabiting the Hendrie Valley-lower Grindstone Creek area to gauge the success of the nesting beds

Partner: LaFarge Quarries

Turtle Nest Predation Study

- studying the frequency and location of turtle nest predation on RBG properties, and investigation into methodologies to promote more successful nesting

PLANT CONSERVATION AND HERBARIUM

Flora of North America North of Mexico—*Gentianaceae*

- RBG's taxonomist continued research on the systematics and distribution of the *Gentianaceae* for this multi-volume, multi-authored standard reference Flora of North America North of Mexico
- much of the research was on the genus *Centaurium* nomenclatural matters with regard to *Gentianopsis* was investigated, and research was conducted on the other North American genera in this family
- Flora of North America involves researchers at many institutions throughout North America and in other countries.

Other Research on *Gentianaceae*

- RBG's taxonomist wrote a key to the world's genera in the family *Gentianaceae*
- numerous specimens of *Gentianaceae*, the greatest number representing Andean Gentianella but other genera and plants from North America are also included, are sent to RBG's taxonomist for study and identification
- several of those received in 2001 represent species new to science, and in some cases show interesting additions to the known variation within the respective genera

Studies for Interpretive Publications

- field observations on plants in several different families, including buttonbush, Ontario rose-moss, prairie-smoke, scarlet painted-cup, soft rush, and sourwood

Ecological Land Classification

- terrestrial plant community description and mapping
- data is used to develop management and restoration priorities for RBG nature sanctuaries
- surveys have been completed for most of Rock Chapel and the south shore of Cootes Paradise

Hamilton-Wentworth Natural Areas Inventory 2000

- ecological community description, flora and fauna inventory

Partners: Hamilton Conservation Authority, Hamilton Naturalists' Club

Halton Natural Areas Inventory

- serving on the steering committee for the planning stages of this inventory project

Partners: Conservation Halton, Hamilton Naturalists' Club, Halton/North Peel Field Naturalists' Club, City of Burlington, Town of Milton, Town of Halton Hills, Town of Oakville, Region of Halton

Red Mulberry Tree Monitoring and Recovery

- an extensive survey of Red Mulberry trees along the Niagara Escarpment in Hamilton and Halton
- work builds upon earlier RBG surveys, and will be the basis of a long-term monitoring program

Funding from the Ontario Ministry of Natural Resources. Team members include researchers from University of Guelph, the Ministry of Natural Resources, and a number of Conservation Authorities.

Demography of Endangered Species

- long-term studies of the demography of the nationally endangered Bashful Bullrush (*Trichophorum planifolia*)
- quantification of the distribution and abundance of Bashful Bullrush in our sanctuary lands

Species at Risk Investigations

- one week of field work in southern Ontario investigating the present status of the nationally vulnerable Broad Beech Fern (*Phegopteris hexagonoptera*)

- two weeks of field work in southern Ontario investigating the present status of the nationally
- vulnerable Green Dragon (*Arisaema dracontium*) preparing Endangered Species Status Reports on both species for the Committee on the Status of Endangered Wildlife in Canada

Herbarium Development

- collecting and preparation of specimens from RBG sanctuaries and Hamilton Environmentally Sensitive Areas is ongoing

CONTRACTED RESEARCH

- Census data and ecological land classification
- Surveys for the Red Mulberry (*Morus rubra L.*) in Hamilton and Halton regions
- A recovery plan for the Few-Flowered Clubrush (*Trichophorum planifolium*)

Clients: Ontario Ministry of Natural Resources

- Updated Committee on the Status of Endangered Wildlife in Canada (COSEWIC) Status Report on Small-Flowered Lipocarpha (*Lipcarpha micrantha*)

Clients: COSEWIC

- Development of strategies for the involvement of Canadian botanical gardens in the supply side of a bio-based economy

Clients: Environment Canada, Environmental Biotechnology Applications Division

CANADIAN BOTANICAL CONSERVATION NETWORK

Conservation of Genetic Diversity of Rare and Endangered Plants

- A pilot project to develop expertise in the conservation of genetic diversity of rare and endangered native plants in Canada through use of seed gene banks integrated with on-site conservation programs
- development of protocols and networking capacity to link individual seed banks

Endangered Species Recovery Projects

- development of integrated conservation approaches to endangered species recovery, including participation on recovery teams for *Stylophorum diphyllum* (wood poppy) *Panax quinquefolium* (American ginseng) and *Clemmys insculpta* (wood turtles) and *C. guttata* (spotted turtles)

Partners: Wood Poppy Recovery Team; American Ginseng Recovery Team; Ontario Provincial Endangered Species Recovery Team for Wood Turtles and Spotted Turtles

Genetic Markers in Conservation and Biodiversity Studies

- application of concepts and methodologies of population and molecular genetics to endangered species recovery programs, including assessment of genetic diversity of native populations of *Stylophorum diphyllum* (wood-poppies) and review of the use of genetics in a wide variety of taxa

Partners: Bradley N. White, Canada Research Chair in Conservation Genetics and Biodiversity, and Director of the Natural Resources DNA Profiling and Forensic Centre at Trent University; David Green, Redpath Museum, McGill University; Wood Poppy Recovery Team. Supported by the Endangered Species Recovery Fund

Plant Collections and Biodiversity Convention

- assessment of the impacts of the provisions of the 1992 Convention on Biological Diversity on the management of collections of living and preserved plant specimens, with particular emphasis on the role of genetic resources in the generation of benefits that can be shared with developing countries.

Partners: Royal Botanic Gardens, Kew, U.K.; U.K. Department for International Development; 12 other botanical gardens around the world

EXTRAMURAL RESEARCHERS

Erindale College Archaeological Field School at Princess Point

- the field school established a camp to excavate and map an archaeological site on Princess Point, at Cootes Paradise, and recovered artifacts dating from about 2,000 to 400 years ago.

Team: David G. Smith (Director), and undergraduate students (University of Toronto at Mississauga)

Archaeological Study of Early Maize Cultivator

- Rat Island and the north shore of the Cootes Paradise have been assessed for their possible importance to early maize cultivators. Rat Island provides an opportunity to assess issues of agricultural spread, local adoptions and interactions, manifestations of ethnicity, and queries of settlement and mobility patterns.

Partner: Scott Martin, Jesus College, University of Cambridge

ROYAL BOTANICAL GARDENS' RESEARCH ASSOCIATES

Susan Dudley—McMaster University
David Smith—University of Toronto
Freek Vrugtman—RBG, Lilac Registrar

RBG STAFF 2001

CEO OFFICE
Sharilyn J. Ingram, *President and CEO*

PLANNING, POLICY AND BOARD CO-ORDINATION
Carrie Brooks-Joiner, *Director, Planning, Policy and Board Co-ordination*
Kate Oxley, *Grants Co-ordinator*
Vanessa Vidakovic, *Assistant to the Director's Office and Campaign Assistant*
Mark Robinson, *Policy, Planning & Science Communications Intern*

FINANCIAL SERVICES AND BUSINESS DEVELOPMENT
Tom Lewis C.A., *Director, Financial Services and Business Development*
Lynn Gallant, *Accounts Payable Clerk*
Georgia Beck, *Accounts Receivable Clerk*

HUMAN RESOURCES
Susan Ingram, *Director, Human Resources*
Nancy Wills, *Payroll & Benefit Administrator*

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Mrs. Flora Zaporzon

Corporations, Foundations and Organizations

$100,000 and more
The Auxiliary of the RBG

$75,000 and more
ABN Picov
The Edith H. Turner
Foundation

$20,000 and more
Compton and Greenland Fine
Foods and Catering
H. G. Bertram Foundation
The Hamilton Community
Foundation
Ontario Great Lakes
Renewal Foundation
Orlick Industries Ltd.
Stanley Smith
Horticultural Trust
The StressCrete Group
W. Garfield Weston Foundation
George Weston Limited

$10,000 and more
Scotts Canada Ltd.
TD Private Client Group -
Trust and Estate Services

$5,000 and more
Allianz
Branthaven Homes Ltd.
The Chawkers Foundation
Davey Tree Expert Company Ltd.
Losani Homes Ltd.
Main Newson Ltd.
George Cedric Metcalf
Charitable Foundation
S.C. Johnson and Son Limited
TD Canada Trust
Wildlife Habitat Canada

$2,500 and more
Burlington Community
Foundation
Distributech Inc.
Royal and Sunalliance
Vanhof and Bloker

$1,000 and more
James N. Allan
Family Foundation
Clark Family Foundation
Columbian Chemicals Company
Charles F. Fell Charitable Trust
Ketchum Canada Inc.
La Reserve Beauchene
Laird Ross and Associates
The Malloch Foundation
The McBride Foundation
Ontario Recreation Facilities
Association Inc.
Ontario Regional Lily Society
Picture Plane Adventures Studio
Rotary Club of Burlington
Sunshine Building Maintenance
TD Friends of the
Environment Foundation
Union Gas Limited
WestJet Airlines
Winona Horticultural Society

$500 and more
Bank of Montreal
Bell Canada
Dofasco Angling Club
Garden Motorcar (1994) Inc.
Langdon Hall Country
House Hotel
London Guarantee
Mount Hamilton
Horticultural Society
NRB
Price Waterhouse-Coopers LLP
Stephen B. Collinson Barrister
and Solicitor
Walker's Chocolates

$250 and more
A Day in the Country
Crossby Environmental Limited
John C. Duff Advertising Ltd.
Kathy Renwald Productions Inc.
LaFarge Canada Inc.
Landsource Organix Ltd.
London and Suffolk Double
Decker Bus Co.
Martha's Landing
Martin, Martin, Evans, Husband
MCI WorldCom
Murray Lloyd's Chaps Restaurant
Natural Splendors Inc.
Peller Estates Winery
Turkstra Lumber Company Ltd.
TWD Lawn and Garden Products

$100 and more
Accents for Living
Angus Inground Sprinkler
Art Gallery of Ontario
Art Lee Men's Wear
Belae Brands Canada
Botanical Traditions
Canadian Tire—Fairview Street
Canadian Warplane
Heritage Museum
Cancord Inc.
Cedar Springs Health, Racquet
and Fitness Club
City of Hamilton
Colin Harper Landscape Inc.
The Copper Leaf Garden Store
Filer Engineering Ltd.
Floral Art Shop
Four Day Evening
Walk Committee
Garvey's Fine Men's Wear
Green Venture
Guinness Canada
Hamilton International Air Show
Hamilton Philharmonic
Orchestra
Holiday Inn
Holland Park Garden Gallery
House of Custom Picture Frames
Ikenobo Ikebana Society
of Hamilton
Lansing Buildall
Leppert Business Systems Inc.
Liaison College
Lo Presti's at Maxwell's
London Horticultural Society
Lynden Horticultural Society
M.K. Rittenhouse and Sons Ltd.
Meridian Tobacco Corporation
Moore North America
Neelands Refrigeration Limited
Picone's Food Market
P.T. Engineering
Rockwell Automation
Canada Inc.
Stratford Festival
Sutherland's Pharmacy
Sweet Grass Gardens
Theatre Aquarius
Tru's Bearables
TT Liquid Handling Equipment
Wilderness Tours
Whitewater Rafting
Windsongs and Rainbows
Vanguard Pacific
Technologies Ltd.
YMCA of Hamilton/Burlington

Special Government Funding

$100,000 and more
Great Lakes Sustainability
Fund—Environment Canada

Human Resources
Development Canada

$20,000 and more
YMCA
RBG Auxiliary
Ecoaction 2000—
Environment Canada
Museums Assistance Program—
Dept. of Canadian Heritage

$10,000 and more
Department of Fisheries
and Oceans
Ministry of Tourism Culture
and Recreation
Human Resources
Development Canada

$5,000 and more
Human Resources
Development Canada
Cultural Human Resources
Council of Canada

2,500 and more
Department of
Canadian Heritage
Community Fish and Wildlife
Improvement Program—
Ontario Ministry of
Natural Resources

Organizational Members
Acton Horticultural Society
Ancaster Horticultural Society
Aurora Garden and
Horticultural Society
Beach Garden and
Horticultural Society
Brampton Horticultural Society
Brantford Garden Club
Bronte Horticultural Society
Bruce Trail Association
Burlington Horticultural Society
Canadian Iris Society
City of Toronto, Parks and
Recreation Division
Cloverleaf Garden Club
Community Residential
Care Homes
Concordia Club
Corktown Cooperative
Homes Inc.
Credit Valley
Horticultural Society
Flamborough
Horticultural Society
Garden Club Of Ancaster
Garden Club Of Burlington
Garden Club Of Cambridge
Garden Club Of
Kitchener-Waterloo
Garden Club Of London
Garden Club of Niagara
Garden Club of Toronto
Garden Clubs Of Ontario
Georgetown District
Horticultural Society
Georgian Bay Garden Club
Glen Morris
Horticultural Society
Grimsby Garden Club
Guelph Horticultural Society
Guelph Services for Persons
with Disabilities
Haldimand Horticultural Society
The Hamilton and District
Chrysanthemum and
Dahlia Society
Hamilton Burlington
Rose Society
Hilltop Garden Club
HSC Activity Centre
Ikenobo Ikebana Society
of Hamilton
International Lilac Society
Lambeth Horticultural Society
Landscape Ontario
Listowel and District
Horticultural Society
London Horticultural Society
Lynden Horticultural Society
Manotick Horticultural Society
Markham Garden Society
Martha's Landing
Milne House Garden Club
Milton and District
Horticultural Society
Mohawk College
Mount Hamilton
Horticultural Society
Niagara Parks Botanical Garden
Oakville Horticultural Society
Ontario Cactus and
Succulant Society
Ontario Horticultural Assoc.
Ontario Recreation Facilities
Association Inc.
Ontario Regional Lily Society
Orangeville and District
Horticultural Society
Oshawa Garden Club
Paris Horticultural Society
Perth and District
Horticultural Society
Port Colborne
Horticultural Society
Rhododendron Society
of Canada
Ridgetown College,
University of Guelph
School Sisters of Notre Dame
Shalom Village
Sheridan College
Simcoe and District
Horticultural Society
Sisters of St. Joseph's Villa
St. Elizabeth Ladies Club
St. George Garden Club
St. Joseph's Villa
Stratford and District
Horticultural Society
The Garden Club of Hamilton
The Garden Society
The Industry Education Council
Thorold Horticultural Society
W.E.C. International
Waterloo Horticultural Society
Welcome Inn
Community Centre
Wesley Urban Ministries
Winona Horticultural Society

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